

MappingDESIGNSCAPES: Making Sense of Our Initiatives Together

Aldo de Moor CommunitySense September 30, 2020

Sharing design-enabled innovation lessons learnt



- DESIGNSCAPES
 - Many initiatives in all cities
 - Initiatives wide-ranging in scope
 - Different interpretations of what design-enabled innovation is
- How to effectively share design-enabled innovation lessons learnt?
- The question: can we use *participatory collaboration mapping* to catalyze the process of sharing lessons learnt?

Participatory collaboration mapping



- **Participatory community network mapping**: the participatory process of capturing, visualizing, and analyzing community network relationships and interactions and applying the resulting insights for community sensemaking, building, and evaluation purposes (De Moor, 2017).
- In essence
 - Together with community members, we first define THEIR mapping language
 - then map relevant parts of their collaboration ecosystems
 - In a sensemaking process, stakeholders then reflect upon selected map perspectives, to identify issues, priorities, and next actions



A. de Moor (2017). CommunitySensor: Towards a Participatory Community Network Mapping Methodology. *The Journal of Community Informatics*, 13(2):35-58





Clarity begins with Kumu.

Kumu is a powerful data visualization platform that helps you organize complex information into interactive relationship maps.

The BoostINNO project

URBACI Driving change for better cities

CITIES

COUNTRIES



The work developed by the cities of this Action Planning network has proven that social innovation is not just a trend, but it could also be qualified as a fundamental change in the management of cities, in the management of impact and in the relations cities uphold and develop with their inhabitants. Some would describe this change as an equivalent of the industrial or the IT revolution: up until now, one of the basic assumptions of urban policy was that citizens were to accept what is decided, planned and built. Recent years have shown that it is often the citizens who make the city, in a collaborative perspective.

Lead Partner: Gdańsk - Poland

Partners: Wroclaw (Poland), Baia Mare (Romania), Milan (Italy), Turin (Italy), Barcelona (Spain), Braga (Portugal), Paris (France), Strasbourg (France), Länsstyrelsen Skane (Sweden),



BoostINNO: creating (cross-case) maps



BoostINNO: Collaboration pattern analysis





BoostINNO: F2f collaborative sensemaking





MappingDESIGNSCAPES outputs

Conceptual model



- Visual knowledge base
 (3 urban prototype cases)
- Interactive lessons-learnt demonstrator
- (White paper)







MappingDESIGNSCAPES: the cases





Case #1: The Landmarks Net

















The Landmarks' net refers to the design and construction of a landmarks' web, along in the area of the Municipality of Neapoli – Sykies (Greece) and their connection to the existing free-space urban context, parallel to the activation of a human network through educational interaction and participatory design





The Landmarks' net

Mapping DESIGNSCAPESTeam:

- Evi Papalioura
- Evi Taka
 - Dora Rapti

The Landmarks Net

Case #2: SciberCity



SciberCity used a participatory process to create future personas called 'SciberPunks' that could be used in more than human design scenarios for the purpose of building empathy towards the environment and its non-human inhabitants. The design process utilized real data and information as well as artsbased methods to support building empathy via data.

SciberCity

MappingDESIGNSCAPES Team:

- Annika Wolff
- Antti Knutas
- Anne Pässilä
- Teija Vaino
- Lasse Kantola
- Jon Lautanen



Case #3: CityBarge





CityBarge

MappingDESIGNSCAPES Team:

- Tomas te Velde
- Shaun Akse
- Mark Baken
- Eveline Beukers
- Peter de Bruijn
- Antine Redingius
- Geert-Jan van der Wielen

CityBarge contributes to the liveability of cities by reviving the canals and providing a clean, easy and affordable water logistics solution. Together with its partners, Skoon Energy, KOTUG International and FYNLY, CityBarge developed a fully electric push-boat combined a system of mini-hubs on the canals.

COVID: no more f2f co-creation workshops / everything online





MappingDESIGNSCAPES approach: (1) mapping



- Created initial conceptual framework
- Defined architecture of visual knowledge base + implementation in Kumu
- Using conceptual model, individual interviews + surveys to create "seed maps" for 3 selected urban prototype cases
- Created aggregate maps (project scopes/problem domains/design) out of seed maps for cross-case analysis

Foundation of MappingDESIGNSCAPES conceptual framework



 Customization of the CommunitySensor community network ontology



DESIGNSCAPES application form structure = "interlingua"

DESIGNSCAPES conceptual framework: key concepts

- Problem Domain
 - DESIGNSCAPES Problems
 - DESIGNSCAPES Fields of Action
 - Local Problems
 - Local Solutions
- Project Scope
 - Project Focus
 - Project Orientation
 - Innovation Targets
 - Design Agency
 - Design Approaches
- Design
 - Design Projects
 - Design Process
 - Design Activities
 - Design Tools
 - Design Proposals
 - Design Context

DESIGNSCAPES conceptual framework: Excerpt - Problem Domains





MappingDESIGNSCAPES visual knowledge base





۵

The "Making of the MappingDESIGNSCAPES Conceptual Framework"





- Local/global conceptualizations
- · Visualization elements/connections

Seed map: The Landmarks Net



■ MappingDESIGNSCAPES The Landmarks Net ✓ Overview ✓

THE LANDMARKS NET (draft)

This map sketches the design approach of $\underline{\mathrm{The}}\ \mathrm{Landmarks}\ \mathrm{Net}$ project.



Project concepts and objectives

The project refers to the design and construction of "The landmarks' net", in the Municipality of Neapoli – Sykies (Thessaloniki, Greece) and their connection to the existing green-space grid, parallel to the activation of a human network with common environmental and educational actions.

This can be achieved by the creation of pocket parks for educational play, using urban landmarks as a focal point in the



Seed map: SciberCity



■ MappingDESIGNSCAPES SciberCity ∨ Overview ∨

SCIBERCITY (draft)

This map sketches the design approach of the SciberCity project.

....



Project concepts and objectives

Innovating new approaches to building environmental empathy through data by imagining how it would feel to embody data as a SciberPunk that can immediately experience and communicate data through augmentations.

MAP PERSPECTIVES

Check out the various perspectives:



Seed map: CityBarge



■ MappingDESIGNSCAPES CityBarge ∨ Overview ∨

CITYBARGE (draft)

This map sketches the design approach of the <u>CityBarge</u> project.

...



Project concepts and objectives

Through transport over canals, inner-city waste-logistics can be sustainable, silent and unobstructive for traffic. The River Barge 2.0 autonomously collects waste and provides the chance for 'reversed collection' and more recycling.

River Barge 2.0 tackles air pollution, high costs of waste collection and traffic congestion in city centres.

MAP PERSPECTIVES

Check out the various perspectives:



Cross-case map: Project Scopes

....

5

■ MappingDESIGNSCAPES Cross-Case Sensemaking Session 1: Project Scopes ~ Project Scopes ~

DESIGNSCAPES CROSS-CASE SENSEMAKING

PROJECT SCOPE

Design Projects

- CityBarge Design Project
- SciberCity Design Project
- The Landmarks Net Design Project

Project Focus

- Marketing Innovation
- Product / Service Innovation

Innovation Targets

- One or more regional or local markets / communities
- The global market / society

Project Orientation

- Not for profit, mostly aimed at generating societal/communitarian value
- Profit oriented, but also aimed at generating societal/communitarian value

Design Approaches

- Design methods to generate ideas
- Participatory design, co-design
- Participatory process to validate ideas
- Prototyping methods
- ** 1¹¹¹. 1.1 .1 1



Cross-case map: Problem Domains

■ MappingDESIGNSCAPES Cross-Case Sensemaking Session 2: Problem Domains ~ Problem Domains ~

DOMAIN CONCEPTS

Local Problems

- · Acceptance of the barges in the city centre
- Apathy could impact in future urban design scenarios
- Building the digital system
- Collaboration in the team to make sure everything is on track
- DESIRABILITY
- Difficult to have a grand opening of the barge system due to Corona
- FEASIBILITY
- Finding a right spot for our hub outside of the city
- Getting financing for the next stages
- Getting power to the barge
- Getting the right garbage disposal units
- Having a launch event
- Interaction between different parts of the ships
- Lack of access to green space may lead to apathy
- No interest for spending time or activities
- No safety
- No spatial identity
- No use
- Not enough green mass
- Not enough shading and weather conditions protection
- Not enough sitting areas
- Participation of inhabitants of Delft due to corona

.





Cross-case map: Designs



Q Search

PROJECT SCOPE

Design Projects

- CityBarge Design Project
- SciberCity Design Project
- The Landmarks Net Design Project

■ MappingDESIGNSCAPES Cross-Case Sensemaking Session 3: Design ~ Design Processes ~

Project Focus

• No matches found

Innovation Targets

• No matches found

Project Orientation

• No matches found

Design Approaches

• No matches found

DOMAIN CONCEPTS

Local Problems

• No matches found

Local Solutions

• No matches found

DESIGNSCAPES Problems



MappingDESIGNSCAPES approach: (2) sensemaking



- In 6 joint online sensemaking sessions we discussed the individual and cross-case maps
- Distillation of collaboration patterns, each leading to a set of common perspectives
- *Taking individual perspectives* within common perspectives by the case representatives
- Discussion of individual sensemaking stories in *final joint* sensemaking session
- Refinement of MappingDESIGNSCAPES community network ontology

Sensemaking





"To focus on sensemaking is to portray organizing as the experience of being thrown into an ongoing, unknowable, unpredictable streaming of experience in search of answers to the question, "what's the story?"

Weick, Karl E., Kathleen M. Sutcliffe, and David Obstfeld. 'Organizing and the Process of Sensemaking'. *Organization Science* 16, no. 4 (2005): 409–21. <u>https://doi.org/10.1287/orsc.1050.0133</u>.

Joint online sensemaking sessions

MappingDESIGNSCAPES Cross-Case Sensemaking Session 2: Domains - Cross-Case Domain -

- FEASIBILITY
- Finding a right spot for our hub outside of the city
- Getting financing for the next stages
- · Getting power to the barge
- Getting the right garbage disposal units
- Having a launch event
- Interaction between different parts of the ships
- · Lack of access to green space may lead to apathy
- No interest for spending time or activities
- No safety
- No spatial identity
- No use
- Not enough green mass
- Not enough shading and weather conditions protection
- Not enough sitting areas
- Participation of inhabitants of Delft due to corona
- Participation of inhabitants of Delft due to delays with the municipality
- People in urban areas may lack access to oreen snace

D You edited map The Landmarks Net "





* * @ @ = ...

cf 18:09

00:07:38

io II 33 🚺

Core collaboration patterns





Collaboration pattern: Design Project ...

Collaboration pattern: Map Signatures

Collaboration patterns: Design Conte...

Common perspectives





"The **common perspectives** help us to all look in the same direction, the **individual perspectives** are what each of us sees then."



Mapping discoveries: "Map Regions"



Common perspectives (1): "Map Signatures" \rightarrow The Landmarks Net



Common perspectives (1): "Map Signatures" → cross-case



Perspective lens:

5

Regions

Common perspectives (2): "Design Project Scopes" → cross-case



Perspective lens:

- Scale project scope elements by number of cases that reference them
- Showcase only shared elements (by at least two)

Common perspectives (3): "Domain Problems" → CityBarge



scaled by cross-case incoming connections

Case flags

Common perspectives (4): "Design Support" → SciberCity



Common perspectives (5): "Designs for Solutions" → cross-case





Perspective lens:

- Design proposals, local solutions, DESIGNSCAPES Fields of Action
- Only show local solutions with proposals
- Removed Part Ofrelations to focus on relations between proposals and solutions

Sensemaking story #1: Taking an individual perspective

Sensemaking story: "Democratic use of space"

Collaboration pattern: Design Impacts

Common perspective: Design for Problems & Solutions

Case: Cross-case

Storytellers: SciberCity

Individual perspective \rightarrow

Summary: All three projects are concerned about a crisis of values. Will lack of green space lead to apathy for the environment? Might this be manifested in a lack of interest in spending time or doing activities? Will it support or hinder acceptance of new, greener solutions to problems?

Interpretation: Values play a big role in driving our behaviour. For example, if the values of a society favour capitalism and money over environmental concerns then we get to situations where people are not interested in making positive actions towards climate change. If we are trying to design new urban solutions then we need to understand better the role of values and how they are shaped in determining behaviour.



Sensemaking story #2: Taking an individual perspective

Sensemaking story: "Democratic use of space"

Collaboration pattern: Design Impacts

Common perspective: Design for Problems

Case: The Landmarks Net

Storytellers: The Landmarks Net

Individual perspective \rightarrow

Summary: For us, it is a great challenge to handle open spaces as neighborhood's cohesive component and city's comprehension asset in order to bring together all ages and help them interact in a constructive way.

Interpretation: The main impact, produced by our idea, is the democratic use of free space in a city. It refers to the right each citizen should have, thus is to use and enjoy the urban infrastructure, equally. In addition, on a social level, neighbourhood's links will be strengthened. On environmental level, the microclimate of the project area will be upgraded through the enrichment of the existing green masses and the use of bioclimatic design and materials. On economic level, an enhanced civic landscape attracts people, thus commercial growth and land value raise. In the end, on political level, there will be change in the way people think and react, one to another and all together to their built environment.



Sensemaking story #2: Group discussion

Sensemaking story: "Democratic use of space"

Collaboration pattern: Design Impacts

Common perspective: Design for Problems

Case: The Landmarks Net

Storytellers: The Landmarks

Individual perspe/

Summary: For us, i spaces as neighborb comprehension as them interact in a

Interpretation

the democratic use citizen should have infrastructure, equa neighbourhood's links level, the microclimate of the the enrichment of the existing Landmarks are not just spaces to relax, but "empowerment spaces", making people feel happy, provoking reactions and interactions. Through the different functions - from mental state, climate, economics, people people build the capacity to get involved. Connecting neighborhoods also increases the democratic potential at the collective instead of just the individual level.

bioclimatic design and materials. On commit control ced civic landscape attracts people, thus commercial ground land value raise. In the end, on political level, there will be change in the way people think and react, one to another and all together to their built environment.



The Landmarks Net

DESIGNSCAPES

Towards a "sensemaking ladder"...





- Collective impacts
- Common actions
- Common interpretations
- Individual interpretations
- Individual perspectives
- Common perspectives
- Collaboration patterns
- Cross-case maps
- Individual maps
- Conceptual framework

Supporting design-enabled innovation theory creation & testing...



Concilio, G., J. Cullen, and I. Tosoni. 'Design Enabled Innovation in Urban Environments'. In *Innovation Capacity and the City: The Enabling Role of Design*, edited by G. Concilio and I. Tosoni, 85–101. Springer Briefs in Applied Sciences and Technologies. Berlin: Springer, 2019.

Supporting design-enabled innovation theory creation & testing...

•



Conclusion, for now...

- Created a foundational DESIGNSCAPES conceptual model
- Towards a "Sensemaking Ladder"....
- A proof of concept-knowledge base (+ interactive demonstrator) with
 - Case maps / cross-case maps
 - Common/individual perspectives
 - Sensemaking stories
- A trusted MappingDESIGNSCAPES community
 - Next steps
 - Keep going with our great community! Scaling up MappingDESIGNSCAPES