

# SCALING PROCESSES IN A TRANSITION PERSPECTIVE





#### Mapping the initiatives

# Product / Service Innovation

- Agroplaza (Spain)
- City Hearing Log (Italy)
- Civimetro (Spain)
- Crosswalk (Slovakia)
- Street Debater (UK)
- Swinga (Sweden)
- Ticket to change (France)
- T. Ospito (Italy)

# Organizational Innovation

- Keystone (UK)
- Start Park (Italy)







#### Resource Map

projet

environmental awareness

resource pot

problem lab

and openness > Market, Political Arena, Resource Pot

Social activism and integration: liveliness of the social context> Resource Pot, Market, Political Arena, Problem Lab	social activism and integration
	En

	processes > Policy design, Political Arena, Market
political arena political arena political arena	
market idearium	

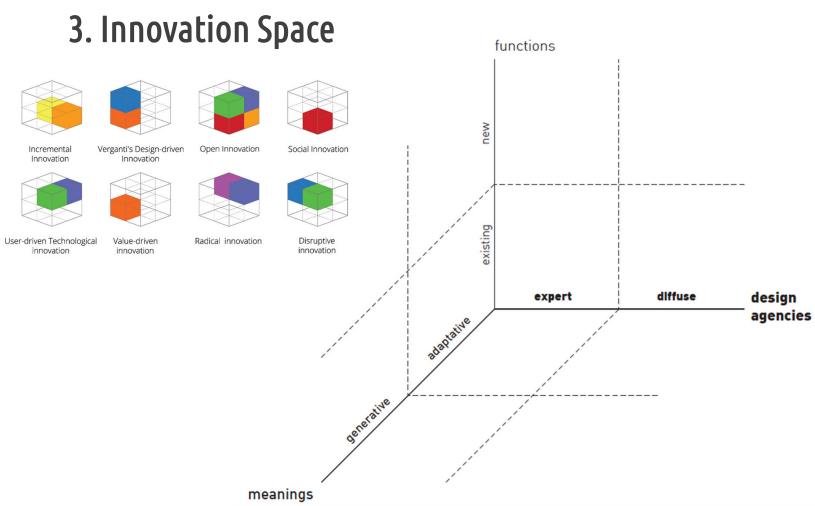
**Institutional capacity:** the way local institutions support innovation

Cultural vibe: intensity and variety of

the offer > Idearium, Resource Pot

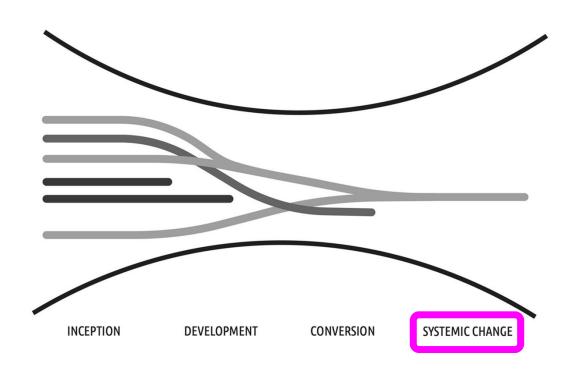
Environmental awareness: how it is rooted in policy design and everyday practices > Problem Lab







## What innovation for urban challenges?





#### 2. Innovation in a TRANSITION perspective

LANDSCAPE includes the intangible aspects (social values, political beliefs and world views) and tangible aspects (climate, physical landscape...)

landscape

**REGIME** refers to form of government, set of rules, cultural or social norms, physical infrastructures, practices...

regime

NICHES are 'protected spaces/lab where new ideas are generated, prototyped, tested

niche



Scaling mechanisms can be related to the different ways innovation initiatives interact with regimes. Innovation creates:

- 1. **tension**, a misalignment between the function of the regime and its environment;
- 2. **stress**, a misalignment within the regime functioning;
- 3. **pressure**, an interaction niche-regime supplying an alternative to the functioning in the regime (van den Bosch and Rotmans, 2008).



**Scaling-out** explains impacts on greater numbers and is inspired by the evidence that many good ideas or initiatives never spread or achieve widespread impacts;

**Scaling-up** explains impacts on law and policy while recognizing that the roots of social problems transcend particular places, and innovative approaches;

**Scaling-deep** refers to impacts on cultural roots and takes into account that culture plays a powerful role in shifting problem domain and change must be deeply rooted in people, relationships, communities and culture.



The three forms of scaling contribute together, although differently, to create tension, stress and pressure:

scaling out, for example, contributes to increasing the tension as the growing number of adopters amplifies the related misalignment;

scaling up, affecting law and policy, amplifies the stress;

scaling deep refers to mechanisms developing alternative functioning for regimes.



### Scaling is

a necessary but not sufficient transition mechanism



#### Being sustainable

Responding to global challenge, mission oriented

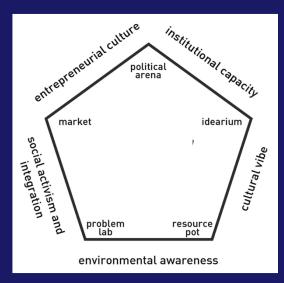
Mazzucato (2017) underlined the need to focus on major societal, environmental and economic challenges

Not relying on external fundings ...self-feeding, not necessarily growth oriented

Self-sustainable in small ecosystem; great numbers in the market







#### Relevant

- 1. oriented at creating *tension, stress and pressure*
- 2. disruptive
- 3. in a creative relation to the *urban context*

## Resource Map

What does my project need to >	SCALING UP	SCALING OUT	SCALING DEEP	Be SUSTAINABLE	Be RELEVANT
Knowledge					
Network					
Funding					
Infrastructure					
Services					